



Operational Plans and Joint Force Development Directorate (J-7), The Joint Staff

CJCSM DRAFT OUTLINE II

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Joint Lessons Learned Branch



- **Purpose**
- **Background**
- **Scope**
- **Target Audience**
- **References**
- **Development Milestones**
- **Chapter Outline**

Purpose and Background



- **Purpose.** This draft outline provides the chapter outline, milestones, and guidance for the development of CJCSM 3150.25, Joint Lessons Learned Program. This memorandum identifies Joint Staff J-7 as the lead agent (LA) for developing the CJCSM.
- **Background.** Per CJCSI 3150.25D, Joint Lessons Learned Program, Joint Staff J-7 is the program manager (PM) for Chairman's Joint Lessons Learned Program and has determined it is necessary to develop CJCSM 3150.25.



SCOPE. This publication provides guidance for planning, execution, and sharing of Lessons Learned data within the DOD, and Interagency and other organizations involved in joint activities and lessons learned programs. It will describe how this data will be integrated, shared, and used by the different systems/programs within the Joint Training System (JTS) and other joint programs as deemed necessary. These guiding processes and procedures will be incorporated into the Joint Lessons Learned Information System (JLLIS) to support and enable the Joint Lessons Learned Program.

Audience and References



- **Recommended Target Audience.** This publication applies to the Joint Staff, combatant commands, subordinate joint force commands, component commands, their staffs, Department of Defense (DOD) agencies, and Services. This publication also provides information to US Government agencies, multinational partners, intergovernmental organizations, and nongovernmental organizations.
- **References.** The LA will use relevant DOD and Chairman of the Joint Chiefs of Staff directives, joint, Service, mult-Service, and multinational publications; and other pertinent regulations and manuals in establishing this CJCSM.

Development Milestones



OLD NEW

Preliminary Coordination (PC): **May 09** **Nov 09**

PC adjudicated matrix: **Jun 09** **Feb 10**

Final Coordination (FC): **Aug 09** **Apr 10**

FC adjudicated matrix: **Sep 09** **Jun 10**

Approval: **Oct 09** **Aug 10**

Chapter Outline



a. Chapter I - Program Overview

i. Description

ii. Mission

iii. Duties, Roles, and Responsibilities (Processes & Procedures)

1. Joint Staff

2. Services

3. COCOMs (Headquarter Staff & Components)

a. JFCOM

i. DOTLMPF/JCIDS

ii. Experimentation Integration

iii. Supreme Allied Commander Transformation (SACT)

1. NATO/ISAF/JALLC, etc.

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b. SOCOM

i. Special Access Programs

c. NORAD-NORTHCOM

i. Department of Homeland Security (DHS) linkage

ii. NGB linkage

iii. Coast Guard linkage

iv. Canadian linkage

d. Other Combatant Commands as necessary

Chapter Outline



4. CSAs

- a. Defense Logistics Agency (DLA)**
- b. Defense Threat and Reduction Agency (DTRA)**
- c. Defense Intelligence Agency (DIA)**
- d. National Geospatial-Intelligence Agency (NGA)**
- e. Others as needed**

5. Interagency

- a. Department of Homeland Security (DHS)**
- b. Department of State (DOS)**
- c. United States Agency International Development (USAID)**
- d. United States Department of Agriculture (USDA)**
- e. MISC (Center for Complex Operations/PKSOI)**



5. Interagency Continued

- a. Department of Homeland Security (DHS)**
- b. Department of State (DOS)**
- c. United States Agency International Development (USAID)**
- d. United States Department of Agriculture (USDA)**
- e. Center for Complex Operations (CCO)**
- f. Peacekeeping and Stability Operations Institute (PKSOI)**
- g. Department of Energy (DOE)**
- h. Nuclear Command and Control System (NCCS)**
- i. Etc.**

Chapter Outline



6. Multi-nationals

- a. Four Eyes Inclusion in JLLIS**
- b. Foreign Disclosure Process**

7. Organizational Charts

8. Standing Operating Procedures (SOP) / Operating Instructions (OI)

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- b. Chapter II - Business Process Model and Data Flow Charts**
 - i. Passive**
 - ii. Active**
 - iii. Non-Attribution Interview Outline**
 - iv. Summary Worksheet**
 - v. Collection Plan Design & Development**
 - 1. Data Collection Tactics, Techniques, and Procedures (TTP)**
 - 2. Team Composition & Pre-Deployment Preparation**
 - 3. Example Collection Plan**



- c. Chapter III - Issue Resolution Processes and Actions**
 - i. Facilitated After Action Review (FAAR)/Hotwash**
 - ii. After Action Review (AAR)**
 - iii. Joint After Action Report (JAAR)**
 - iv. Working Groups (WG)**
 - v. Corrective Active Boards (CAB)**
 - vi. Executive Corrective Action Boards (ECAB)**
 - vii. Joint Issue Resolution System/Process**

Chapter Outline



- d. Chapter IV - Lesson Sharing and Integration**
 - i. Vertically and Horizontally (internally and externally)**
 - 1. Real World Events**
 - a. e.g. - Georgia, Israel-Gaza coordination**
 - 2. Operations**
 - a. PRTs**
 - 3. Exercises**
 - a. National Exercise Program (NEP)**
 - b. Chairman's Exercise Program (CEP)**
 - c. OSD**
 - d. DHS**

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- ii. JLLIS Integration with other DOD Tools**
 - 1. Joint Training System Four Phase Model**
 - 2. JTIMS**
 - 4. DRRS**
 - a. JMETL/AMETL**
 - 3. JDEIS**
 - a. UJTL**
 - b. JCA**
 - 5. DOTMLPF/JCIDS**
 - a. Joint Staff**
 - b. JFCOM**
 - c. Services**
 - d. COCOMs**
 - e. CSAs**
- iii. Statistics and Metrics**

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- f. Chapter V Configuration Management Process**
 - i. Configuration Review Board (CRB)**
 - ii. Configuration Management Tool (CMT)**
 - iii. Configuration Working Groups**

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g. Annex A - References

- i. National Security Presidential Directive/NSPD-44, 7 Dec 05**
- ii. Title 10 USC**
- iii. OUSD(P&R), Draft DoD Training Transformation Implementation Plan FY2008-FY2013,**
- iv. OUSD(P&R), 23 February 2006, “DOD Training Transformation Implementation Plan FY2006-FY2011”**
- v. DoDI 3020.47, DoD Participation in the National Exercise Program (NEP), January 29, 2009**
- vi. CJCSI 3150.25D, Joint Lessons Learned Program, 10 Oct 08**
- vii. CJCS Guide 3501, 6 October 2006, “The Joint Training System, A Primer for Senior Leaders”**

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- viii. CJCSI 3500.01E, Joint Training Policy And Guidance For The Armed Forces Of The United States, 31 May 2008**
- ix. CJCSM 3500.03 Series, "Joint Training Manual for the Armed Forces of United States"**
- x. CJCSI 3500.02, Universal Joint Task List (Ujtl) Policy And Guidance For The Armed Forces Of The United States, 1 February 2008**
- xi. DODD 7730.65, 3 June 2002, "Department Of Defense Readiness Reporting System (DRRS)"**
- xii. CJCSI 3152.01 Joint Doctrine Program**
- xiii. Deputy's Advisory Working Group, 15 January 2008, "Joint Capability Areas Tiers 1 - 3 Taxonomy & Lexicon"**
- xiv. CJCSI 3170.01 Series, "Joint Capabilities Integration, and Development System"**

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- xv. CJCSM 3500.04 Series, “The Universal Joint Task List (UJTL)”**
- xvi. CJCSI 3500.02 Series, “The Universal Joint Task List (UJTL) Policy and Guidance for the Armed Forces of the United States”**
- xvii. CJCSI 3401.01 Series, “Chairman’s Readiness System”**
- xviii. NATO Lessons Learned Policy**
- xvix. BI-SC DIR 80-6**
- xvix. TBD**

h. Annex B - Glossary

- i. Part I Abbreviations and Acronyms**
- ii. Part II Terms and Definitions**



QUESTIONS?